Capital Improvement Program Update

November 18, 2025



Collin Boothe, Managing Director of Finance

Discussion Topics

Department updates of Capital Improvement Program (CIP) projects including:

- General Government Capital
 - Fire Services
 - Facilities
 - Streets
 - Parks
- Self Supporting Capital
 - Airport
 - Cameron Park Zoo
- Enterprise Utility System Capital
 - Water
 - Wastewater
 - WMARSS
 - Drainage

General Government Capital

Animal Shelter Kennel Improvements (Fire System)

- Project Summary:
 - Multiphase project including kennel HVAC updates, courtyard canopy, and addition of a fire suppression system.
- Status:
 - The system is currently in final installation phases and awaiting testing.
 - Budget
 - \$1,999,196
 - Funding Sources
 - 20AS2201 SPR22, GEN22, SPR25
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$1,949,195.65
- Estimated Dates
 - 9/1/2023 11/1/2025
- Project Progress
 - · 90%





Fire Station 4

- Project Summary:
 - Relocation of Fire Station #4 to provide a new facility with three apparatus bays and modern living quarters.
- Status:
 - Design complete. Under construction.
 - Budget
 - \$7,022,000
 - Funding Sources
 - 22FD2201 TCO22, TCO24
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$6,597,883.95
- Estimated Dates
 - 9/1/2023 11/1/2025
- Project Progress
 - · 10%





Pet Circle Clinic & Surgery Center

- Project Summary:
 - Construction of a new surgery center for the animal shelter complex. New center to consist of two surgery suites and administration areas.
- Status:
 - Design complete. Construction start 11/3/25.
 - Budget
 - \$5,100,000
 - Funding Sources
 - 13FA2408 TCO24
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$4,696,262
- Estimated Dates
 - 7/16/2024 12/31/2026
- Project Progress
 - o 20%





Bledsoe Miller STEAM Center

- Project Summary:
 - The Bledsoe-Miller Community Center is being transformed into a state-of-the-art STEAM facility dedicated to advancing education in science, technology, engineering, arts, and mathematics.
- Status:
 - All drywall installation complete. Storefront installation ongoing. Main electrical feed complete. Mechanical system startup pending.
 - Budget
 - \$13,831,565
 - Funding Sources
 - 01CMO2101 GEN21, GRANTS, BU STEM
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$12,115,695.02
- Estimated Dates
 - 8/14/2023 12/31/2025
- Project Progress
 - o 85%





Welcome Center

- Project Summary:
 - Tenant Improvement project in the leased space at the AC Marriott Hotel property to house Waco's new Welcome Center.
- Status:
 - Final stage of construction is in progress. IT/AV systems are currently being installed and tested. Opening plans are early December 2025.
 - Budget
 - \$1,049,000
 - Funding Sources
 - 64CS2202 CASH22, HOT\$26
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$993,249.66
- Estimated Dates
 - 2/5/2024 12/3/2025
- Project Progress
 - o 85%





Alice Martinez Rodriguez Park

- Project Summary:
 - Create a distinctive destination park that accommodates visitors of diverse physical abilities, honors the history of the neighborhood, optimizes the natural features of Waco Creek, and mitigates flood events in the park.
- Status:
 - Following the groundbreaking on October 4, 2025, the contractor completed initial site scraping, and mass grading activities have commenced.
 - Budget
 - \$25,358,000
 - Funding Sources
 - 32PK2203 TCO22, TCO23, TCO24
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$3,649,424 (actuals paid)
 - \$18,666,263.20 (encumbered)
- Estimated Dates
 - 6/20/2023 11/30/2026
- Project Progress
 - · 40%





China Spring Park

Project Summary:

 Transform nearly 50-acres within an 85-acre site to establish Waco's first neighborhood park in China Spring. The core park development will include parking, trail connections, pavilion and playground, and will provide residents with enhanced opportunities for nature access, outdoor recreation, fitness, and social connectivity.

Status:

- Contractor has CAD files and is building their CAD model for surveying. Surveying will occur, followed by erosion control and scrubbing/mass grading.
- Budget
 - \$7,169,000
- Funding Sources
 - 32PK2102 TCO21, TCO22, TCO23, TCO24
- Project Status
 - On Track

- Project Life to Date Expense
 - \$3,982,926.05
- Estimated Dates
 - 9/5/2023 11/30/2026
- Project Progress
 - o 30%

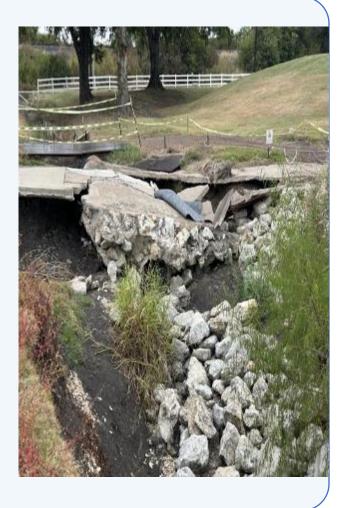




Cottonwood Drainage Project 1 - Holes 4 & 5

- Project Summary:
 - Provide design for course layout and infrastructure modifications along Cottonwood Creek where it passes through the south side of the site. Course drainage features, bridges, and irrigation have all surpassed their useful lifespan and replacement is needed.
- Status:
 - Currently working through a re-design with Engineering. Cottonwood will not be able to retain water without obtaining water diversion rights.
 - Budget
 - \$1,548,000
 - Funding Sources
 - 32PK2401 TCO24
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$0
- Estimated Dates
 - 5/1/2025 7/31/2026
- Project Progress
 - · 10%





Cottonwood Drainage Project 2 – Holes 5 & 6

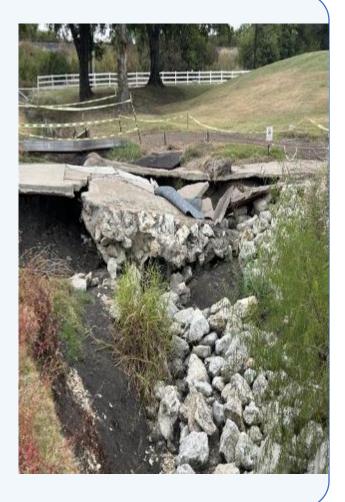
Project Summary:

 Provide design for course layout and infrastructure modifications along Cottonwood Creek where it passes through the south side of the site. Course drainage features, bridges, and irrigation have all surpassed their useful lifespan and replacement is needed. This project will address drainage, channel and cart path improvements along holes 5 & 6.

Status:

- Currently working through a re-design with Engineering. Cottonwood will not be able to retain water without obtaining water diversion rights.
- Budget
 - \$1,364,000
- Funding Sources
 - 32PK2401 TCO24
- Project Status
 - On Track

- Project Life to Date Expense
 - \$0
- Estimated Dates
 - 5/1/2025 7/31/2027
- Project Progress
 - · 10%





Chapel Park Project

- Project Summary:
 - Design, fabrication, delivery and installation of a new splash pad and pavilion at Chapel Park.
- Status:
 - Bids have been solicited and received; coordination with MISD is ongoing for this project.
 Waiting on approval from MISD on design and color palette. This project will include an updated Joint Use Agreement between MISD and City of Waco
 - Budget
 - \$850,000
 - Funding Sources
 - 32PK2303 TCO23
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$0
- Estimated Dates
 - 4/17/2025 8/1/2026
- Project Progress
 - · 10%





Austin Avenue Pocket Park Project

- Project Summary:
 - Create a public green space and future neighborhood park along Austin Avenue.
- Status:
 - Property has been acquired.

- Budget
 - \$708,576
- Funding Sources
 - 32PK2502 TSW21, TSW22, TSW23, TCO23
- Project Status
 - On Track

- Project Life to Date Expense
 - \$308,576
- Estimated Dates
 - 7/28/2025 1/1/2027
- Project Progress
 - · 30%







Bagby Avenue Reconstruction

- Project Summary:
 - Replace Water and Sanitary Sewer Lines on Bagby Ave between Valley Mills Drive and Kendrick Lane. Replace and add sidewalk to promote a more walkable community, replace select storm water items, replace curb and gutter and full depth Street section to greatly reduce operations and maintenance costs.
- Status:
 - City of Waco improvements were delayed by franchise utility relocations. Unidentified conflicts during design and bidding caused the project to go over budget.
 - Budget
 - \$7,083,732
 - Funding Sources
 - 18ST2203A 22O&M, TCO21, TCO22, TCO23, SMF25
 - 60WA2110E TWA21, TWA22
 - 61WW001330

- Project Life to Date Expense
 - \$8,077,517.20
- Estimated Dates
 - 2/5/2024 12/3/2025
- Project Progress
 - · 90%



- Project Status
 - On Track



SUMMARY CIP (Streets & Bridges)		FINANCIAL		La	ne Mi	les by	Coun	cil Dis	strict
Project Title	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	TOTAL
Bridge	\$30,062,832	\$5,341,823	18%						
Preservation	\$14,725,286	\$5,358,833	36%	21	4	10	12	23	70
Reconstruction & Capacity	\$41,200,581	\$18,437,136	45%	0	3	2	2	0	7
Rehabilitation	\$107,688,678	\$26,364,880	24%	33	16	12	25	21	107
TOTAL	\$193,677,377	\$55,502,672	29%	54	24	24	39	45	184
Complete 2025	\$26,922,187	\$24,140,401	90%	22	5	10	5	27	68
Complete 2026	\$64,247,907	\$16,588,523	26%	30	5	0	34	18	87
Complete 2027	\$99,794,777	\$13,694,716	14%	2	13	13	0	0	29
Complete 2028	\$2,712,507	\$1,079,032	40%						



BRIDGE PROGRAM					TIMELINE			FINANCIAL			Lane	Miles by (Council D	istrict	
Project Title	Туре	Phase	Contractor/ Consultant	Start Date	Completion Date	% Days	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	тота
Speegleville Bridge Over Middle Bosque	Bridge	Design	Walker	Apr-24	Dec-27	45%	\$22,000,000	\$1,394,704	6%						
Eichelberger Bridge Rehabilitation	Bridge	Design	TBD	Oct-25	Dec-27	6%	\$2,250,000	\$19,565	1%						
New Road Bridge Over UPRR Rehabilitaiton	Bridge	Design	STV	Nov-24	Jan-28	33%	\$2,712,507	\$1,079,032	40%						
Herring Avenue Bridge Over Brazos River Rehabilitation	Bridge	Construction	Ragle	May-24	Sep-26	66%	\$3,100,325	\$2,848,522	92%						
TOTAL BRIDGE						37%	\$30,062,832	\$5,341,823	18%						
STREET PRESERVATION PROGRAM					TIMELINE			FINANCIAL			Lane	Miles by (Council D	istrict	
Project Title	Туре	Phase	Contractor/ Consultant	Start Date	Completion Date	% Days	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	TOTA
Project Title Concrete Streets Crack Sealing Districts 1 & 2	Type Crack Seal	Phase Design		Start Date Aug-24	Completion Date	% Days	Budget \$500,000	\$ To Date \$7,584	% Expended	CD1	CD2	CD3	CD4	CD5	TOT .
, , , , , , , , , , , , , , , , , , ,			Consultant		·			·			CD2	CD3	CD4 5	CD5	
Concrete Streets Crack Sealing Districts 1 & 2	Crack Seal	Design	Consultant KPA	Aug-24	Jul-26	68%	\$500,000	\$7,584	2%	TBD					0 2:
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing)	Crack Seal Surface Thin Overlay	Design Design	Consultant KPA IS	Aug-24 Aug-25	Jul-26 Aug-26	68% 30%	\$500,000 \$3,500,000	\$7,584 \$12,423	2%	TBD 7				7	0
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix)	Crack Seal Surface Thin Overlay	Design Design Design	Consultant KPA IS IS	Aug-24 Aug-25 Aug-25	Jul-26 Aug-26 Aug-26	68% 30% 30%	\$500,000 \$3,500,000 \$2,150,000	\$7,584 \$12,423 \$29,737	2% 0% 1%	TBD 7			5	7	2:
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave.	Crack Seal Surface Thin Overlay Thin Overlay	Design Design Design Design	KPA IS IS Shield Intermountain	Aug-24 Aug-25 Aug-25 Dec-24	Jul-26 Aug-26 Aug-26 Oct-26	68% 30% 30% 53%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620	\$7,584 \$12,423 \$29,737 \$12,423	2% 0% 1% 1%	TBD 7 1			5 2	7	5
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave. 2025 Street Preservation - Microsurfacing	Crack Seal Surface Thin Overlay Thin Overlay Surface	Design Design Design Design Construction	KPA IS IS Shield Intermountain Slurry	Aug-24 Aug-25 Aug-25 Dec-24 Feb-25	Jul-26 Aug-26 Aug-26 Oct-26 Nov-25	68% 30% 30% 53% 106%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620 \$2,767,834	\$7,584 \$12,423 \$29,737 \$12,423 \$2,816,552	2% 0% 1% 1% 102%	TBD 7 1 0	1	7	5 2 0	7 4 7	2 5 2
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave. 2025 Street Preservation - Microsurfacing 2025 Street Preservation - Thin Overlay Mix	Crack Seal Surface Thin Overlay Thin Overlay Surface Thin Overlay	Design Design Design Design Construction Construction	Consultant KPA IS IS Shield Intermountain Slurry Big Creek	Aug-24 Aug-25 Aug-25 Dec-24 Feb-25 May-24	Jul-26 Aug-26 Aug-26 Oct-26 Nov-25 Dec-25	68% 30% 30% 53% 106%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620 \$2,767,834 \$2,453,198	\$7,584 \$12,423 \$29,737 \$12,423 \$2,816,552 \$2,461,968	2% 0% 1% 1% 102%	TBD 7 1 0	1	7	5 2 0	7 4 7 4	(2 1 1
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave. 2025 Street Preservation - Microsurfacing 2025 Street Preservation - Thin Overlay Mix Street Preservation - Chip Seal Paving	Crack Seal Surface Thin Overlay Thin Overlay Surface Thin Overlay	Design Design Design Design Construction Construction	Consultant KPA IS IS Shield Intermountain Slurry Big Creek	Aug-24 Aug-25 Aug-25 Dec-24 Feb-25 May-24	Jul-26 Aug-26 Aug-26 Oct-26 Nov-25 Dec-25	68% 30% 30% 53% 106% 98% 96%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620 \$2,767,834 \$2,453,198 \$959,634	\$7,584 \$12,423 \$29,737 \$12,423 \$2,816,552 \$2,461,968 \$18,145	2% 0% 1% 1% 102% 100% 2%	TBD 7 1 0 12	3	7 3	5 2 0 4	7 4 7 4 2	1 2 2
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave. 2025 Street Preservation - Microsurfacing 2025 Street Preservation - Thin Overlay Mix Street Preservation - Chip Seal Paving TOTAL PRESERVATION	Crack Seal Surface Thin Overlay Thin Overlay Surface Thin Overlay	Design Design Design Design Construction Construction	Consultant KPA IS IS Shield Intermountain Slurry Big Creek	Aug-24 Aug-25 Aug-25 Dec-24 Feb-25 May-24	Jul-26 Aug-26 Aug-26 Oct-26 Nov-25 Dec-25	68% 30% 30% 53% 106% 98% 96% 69%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620 \$2,767,834 \$2,453,198 \$959,634 \$14,725,286	\$7,584 \$12,423 \$29,737 \$12,423 \$2,816,552 \$2,461,968 \$18,145 \$5,358,833	2% 0% 1% 1% 102% 100% 2% 36%	TBD 7 1 0 12 21	3	7 3	5 2 0 4	7 4 7 4 2 23	1 2 2
Concrete Streets Crack Sealing Districts 1 & 2 2026 Street Preservation (Microsurfacing) 2026 Street Preservation (Thin Overlay Mix) Overlay Mix Downtown Preservation (Jefferson Ave., S. & 7th Ave. 2025 Street Preservation - Microsurfacing 2025 Street Preservation - Thin Overlay Mix Street Preservation - Chip Seal Paving TOTAL PRESERVATION IN DESIGN	Crack Seal Surface Thin Overlay Thin Overlay Surface Thin Overlay	Design Design Design Design Construction Construction	Consultant KPA IS IS Shield Intermountain Slurry Big Creek	Aug-24 Aug-25 Aug-25 Dec-24 Feb-25 May-24	Jul-26 Aug-26 Aug-26 Oct-26 Nov-25 Dec-25	68% 30% 30% 53% 106% 98% 96% 69%	\$500,000 \$3,500,000 \$2,150,000 \$2,394,620 \$2,767,834 \$2,453,198 \$959,634 \$14,725,286 \$8,544,620	\$7,584 \$12,423 \$29,737 \$12,423 \$2,816,552 \$2,461,968 \$18,145 \$5,358,833 \$62,167	2% 0% 1% 1% 102% 100% 2% 36% 1%	TBD 7 1 1 0 12 21 8	3 4 1	7 3 10	5 2 0 4 12	7 4 7 4 2 23 11	1 2 2 7



STREET RECONSTRUCTION 8	CAPACIT	Y IMPROV	EMENTS		TIMELINE			FINANCIAL			Lane I	Miles by C	iles by Council District					
Project Title	Туре	Phase	Contractor/ Consultant	Start Date	Completion Date	% Days	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	TOTAL			
Washington Avenue Reconstrution (18th to 26th)	Reconstruction	Design	Walker	Oct-21	Mar-26	94%	\$12,712,605	\$461,034	4%				2		2			
Ernestro Fraga Street and Trail	Reconstruction	Design	Ardurra	Sep-25	Jun-26	29%	\$3,400,000	\$47,771	1%		1				1			
Bagby Avenue Reconstruction Phase 1	Reconstruction	Construction	Knife River	Jul-23	Dec-25	99%	\$10,639,946	\$8,168,471	77%		2				2			
Chapel Road Widening	New	Construction	TTG	Jan-17	Jun-27	85%	\$14,448,030	\$9,759,860	68%			2			2			
TOTAL RECON/CAPACITY						76%	\$41,200,581	\$18,437,136	45%	0	3	2	2	0	7			
IN DESIGN						61%	\$16,112,605	\$508,805	3%	0	1	0	2	0	3			
IN CONSTRUCTION						92%	\$25,087,976	\$17,928,331	71%	0	2	2	0	0	4			
Complete 2025						99%	\$10,639,946	\$8,168,471	77%	0	2	0	0	0	2			
Complete 2026						61%	\$16,112,605	\$508,805	3%	0	1	0	2	0	3			
Complete 2027						85%	\$14,448,030	\$9, <i>7</i> 59,860	68%	0	0	2	0	0	2			



STREET REHABILITATION					TIMELINE			FINANCIAL			Lane N	1iles by C	Council Di	strict	
Project Title		Phase	Contractor/ Consultant	Start Date	Completion Date	% Days	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	TOTAL
Dutton Avenue & 11th Street Intersection Improvements	Mill & Overlay	Design	KPA	Oct-25	Sep-26	14%	\$550,000	\$81,769	15%	TBD					0
Pavement Rehabilitation - District 4(Paving Only)	Mill & Overlay	Design	BGE	Dec-24	Sep-26	55%	\$6,500,000	\$663,817	10%				16		16
Street Rehabilitation - District 5(Concrete and Paving)	Mill & Overlay	Design	IS	Dec-24	Sep-26	55%	\$3,360,000	\$79,814	2%					7	7
Washington Avenue Rehabilitation and Utility Improvements (26th to 30th)	Mill & Overlay	Design	Walker	Jan-24	Oct-26	68%	\$3,300,000	\$163,369	5%				1		1
Pavement Rehabilitation - District 1(Paving Only)	Mill & Overlay	Design	STV	Dec-24	Nov-26	50%	\$7,200,000	\$803,841	11%	16					16
Street Rehabilitation - District 3(Concrete and Paving)	Mill & Overlay	Design	IS	Dec-24	Jan-27	46%	\$3,329,407	\$95,777	3%			12			12
Texas Central Parkway Improvements (Drainage, Intersections, Rehabilitation)	Mill & Overlay	Design	BGE/Ardura	May-22	Mar-27	73%	\$11,460,000	\$958,807	8%	TBD					0
MLK Jr. Blvd. and Franklin Rehabilitation	Mill & Overlay	Design	Lochner	Nov-25	Apr-27	3%	\$3,967,000	\$0	0%	TBD					0
Strret Rehabilitation (District 1)	Mill & Overlay	Design	STV	Aug-25	Jun-27	16%	\$8,437,500	\$2,010	0%	TBD					0
Pavement Rehabilitation (District 2)	Mill & Overlay	Design	Kimley-Horn	Aug-25	Jun-27	16%	\$3,760,000	\$2,121	0%		11				11
Street Rehabilitation (District 3)	Mill & Overlay	Design	STV	Aug-25	Jun-27	16%	\$2,812,500	\$719	0%	TBD					0
Pavement Rehabilitation (District 4)	Mill & Overlay	Design	Kimley-Horn	Aug-25	Jun-27	16%	\$5,640,000	\$1,456	0%	TBD					0
Pavement Rehabilitation (District 5)	Mill & Overlay	Design	IS	Aug-25	Jun-27	16%	\$5,162,500		0%	TBD					0
GRANT Dallas St. Rehab, Bike and Ped Project (2023 TASA, Waco Carver Neighborhood)	Mill & Overlay	Design	STV	Apr-24	Oct-27	47%	\$15,000,000	\$1,366,041	9%	2					2
Clay Avenue Rehabilitation UParks to 8th	Mill & Overlay	Design	Shield	Mar-25	Nov-27	27%	\$1,527,839	\$93,655	6%		2				2
2022 Rehabilitation (Mill & Overlay) Districts 1 & 5	Mill & Overlay	Construction	Texas Materials	Jan-21	Nov-25	101%	\$4,229,496	\$4,406,155	104%	5				8	12
Cobbs Drive Rehabilitation	Mill & Overlay	Construction	Bennett	Aug-23	Nov-25	102%	\$3,691,027	\$4,012,236	109%					7	7
Aviation Parkway Rehabilitation	Mill & Overlay	Construction	Texas Materials	Apr-25	Dec-25	95%	\$2,181,052	\$2,256,874	103%	4					4
Clay Avenue & 17th Street Rehabilitation	Mill & Overlay	Construction	Texas Materials	Nov-20	Feb-26	96%	\$7,529,006	\$6,885,301	91%		3				3
2022 Pavement Rehabilitation District 4	Mill & Overlay	Construction	Texas Materials	Jan-21	Apr-26	93%	\$3,658,233	\$2,222,222	61%				6		6
Herring Ave Rehabilitation and Utility Improvements (Mill & Overlay)	Mill & Overlay	Construction	Quality	Oct-23	May-26	83%	\$2,396,750	\$2,203,725	92%	1					1
Street Rehabilitation (District 1 & 4)	Mill & Overlay	Construction	Bennett	Nov-24	Jun-26	66%	\$1,996,368	\$65,171	3%	4			3		7



STREET REHABILITATION				TIMELINE			FINANCIAL			Lane I	Miles by C	ouncil D	istrict	
Project Title	Phase	Contractor/	Start Date	Completion Date	% Days	Budget	\$ To Date	% Expended	CD1	CD2	CD3	CD4	CD5	TOTAL
TOTAL STREET REHAB					53%	\$107,688,678	\$26,364,880	24%	33	16	12	25	21	107
IN DESIGN						\$82,006,746	\$4,313,196	5%	18	13	12	16	7	66
IN CONSTRUCTION						\$25,681,932	\$22,051,684	86%	15	3	0	9	14	41
Complete 2025						\$10,101,575	\$10,675,265	106%	9	0	0	0	14	23
Complete 2026						\$36,490,357	\$13,169,029	36%	22	3	0	25	7	57
Complete 2027						\$61,096,746	\$2,520,586	4%	2	13	12	0	0	27

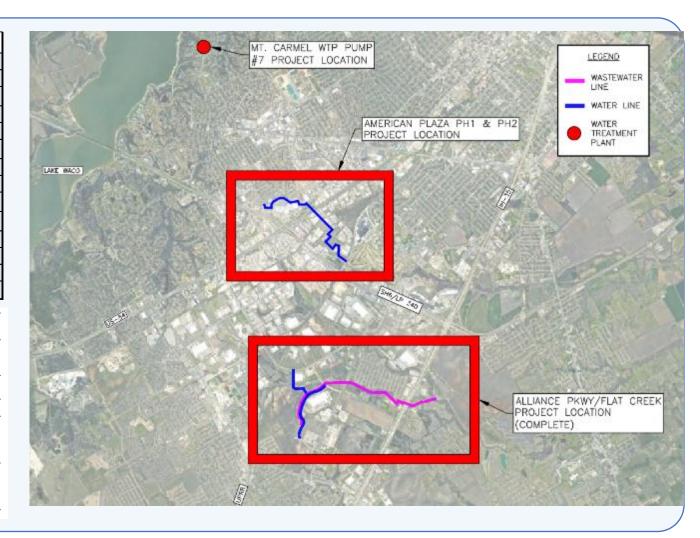


Infrastructure

GPI & Sheehy Parkway

GPI & SHEEHY PARKWAY	Costs
Upper Flat Creek Inteceptor (36" WW) (COW)	\$6,124,513
M&M Industrial (30" WW)	\$1,861,839
Sheehy Parkway WW Improvements (WIF) ¹	\$6,416,288
Sheehy Parkway Infrastructure Improvements (WIF)	\$17,078,210
Street Lighting (Sheehy Parkway) (Oncor Install) (WIF)	\$130,626
Atmos City Gate & Gas Line (WIF) ²	\$4,298,568
Lumen/Rail Discovery Potholing Tree Clearing (WIF)	\$5,000
AT&T Line Lowering (WIF)	\$16,372
Temporary Construction Roadway (WIF) ¹	\$304,480
Traffic Signal at Bagby and Sheehy Parkway (GPI) ²	\$539,299
Mt. Carmel WTP Pump #7	\$4,353,422
American Plaza Phase 1 (24" WL)	\$3,105,326
American Plaza Phase 2 (30" WL)	\$13,122,731
TOTAL ALL-IN COST	\$41,128,617

GPI & Sheehy	y Par	kwa	уСС)W Iı	nfras	struc	cture	Cor	ıstrı	uctio	n Tiı	neli	ne	
	20	25						20	26					
	QT	R 4		QTR 1	L		QTR 2	!		QTR 3	1		QTR 4	ı
Project Milestone	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
American Plaza														
30" WL Phase II														
Mt. Carmel WTP														
Pump #7														

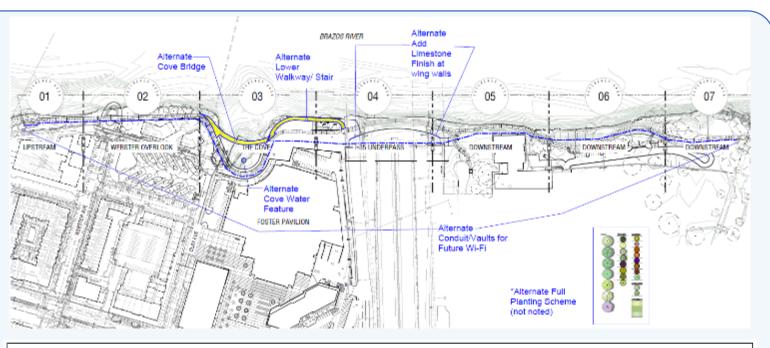




Infrastructure

Riverwalk

	Low Bidder Bid Tab with Selected Alternates									
Bid Item	Description	The Fain Group								
Riverwalk Base Bid	Riverwalk Construction, Retaining Walls, Dewatering, Electrical, Bridge Structures	\$23,020,070.00								
	Sub-Total Base Bid									
Sandtown Display Allowance	· · · · · · · · · · · · · · · · · · ·									
Owner's Allowance	Allowance for Owner's Use Only	\$200,000.00								
	Sub-Total Allowances	\$215,000.00								
Alternate #1C	Water Wall Wingwall Limestone Finish	\$62,379.00								
Alternate #3	Cove Bridge	\$1,377,688.00								
Alternate #4	Conduit and Vaults for Future Wi-Fi	\$177,431.00								
Alternate #5	Cove Fountain	\$154,363.00								
Alternate #7	Full Planting and Irrigation	\$859,067.00								
Alternate #9	Add Lower River Walkway	\$90,400.00								
	Sub-Total Alternates	\$2,721,328.00								
	Total All-In Cost	\$25,956,398.00								



										Rive	rwal	k Re	e-Dev	velo	pme	nt P	roje	ect Tii	meli	ne													
					2025										20	26											20	27					
		QTR	2		QTR 3			QTR 4			QTR 1			QTR	2		QTR	3		QTR	4		QTR:	ı		QTR 2	2		QTR 3	3		QTR 4	
Project Milestone	Apı	r May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Au	g Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Bidding																																	
City Council & Contracts																																	
Construction																																	



Self Supporting Capital

Airport

Rehabilitate Runway 01/19 Design & Construction

- Project Summary:
 - Design and reconstruction of Runway 01/19. Runway 01/19 is the primary runway at Waco Regional Airport. The asphalt runway surface has reached the end of its useful life and is being replaced.
- Status:
 - The project is currently in the design phase with the Preliminary Engineering Report (PER) being completed in October 2025. Construction is expected to start in Fall of 2026.
 - Budget
 - \$13,200,000 (95% Grant Funded)
 - Funding Sources
 - 68AIR2501 APC23, APG25
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$690,462.00
- Estimated Dates
 - 9/1/2025 5/1/2027
- Project Progress
 - o 5%







Airport

Apron Reconstruction – Phase III

- Project Summary:
 - Phase III of an Apron Reconstruction project designed to replace aged and deteriorating asphalt surfaces on the Air Carrier parking Aprons.
- Status:
 - Final concrete pours are occurring late October with completion expected by November 31, 2025.
 - Budget
 - \$4,663,274 (90% Grant Funded)
 - Funding Sources
 - 68GA2402 AIRCASH24,
 APG24, APC24, GEN25
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$2,797,332.84
- Estimated Dates
 - 1/26/2025 11/31/2025
- Project Progress
 - o 70%





TIF

Downtown Redevelopment

- Project Summary:
 - Site prep and utility work for the Downtown Redevelopment Phase 1a, including school site demolition and removing overhead lines at Jefferson Ave via Oncor conduit installation.
- Status:
 - Property acquisition is on track to close November 14, 2025, with demolition planned for April 2026. Oncor design underway with agreements anticpated in early 2026 for utility burial.
 - Budget
 - \$6,927,500
 - Funding Sources
 - TIF-Supported Note Program (Pending)
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$0
- Estimated Dates
 - 1/1/2026 3/1/2026
- Project Progress
 - 10%





Enterprise Utility Systems

Water

Old McGregor Ground Storage Tank

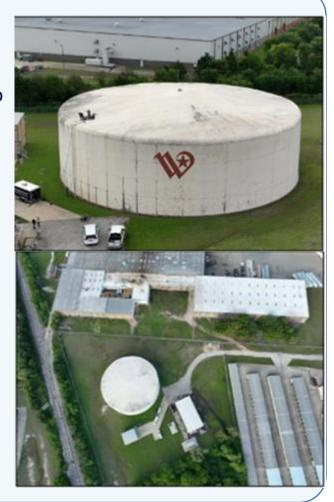
Project Summary:

• The project consists furnishing all labor, materials, equipment, appurtenances, and incidentals necessary to properly fabricate, construct, inspect, and test the facilities required for the installation of a new 5.0 million-gallon (MG) ground storage tank. Work also includes the installation of new piping, valves, fittings, and associated appurtenances to serve the new storage tank, as well as the repair and rehabilitation of the existing 5.0 MG ground storage tank located at the Old McGregor Pump Station.

• Status:

- Project is currently in the bidding process. Bids should close on 12/19/2025
- Budget
 - \$8,800,000
- Funding Sources
 - 60WA2203 TWA22
- Project Status
 - On Track

- Project Life to Date Expense
 - \$655,574.62
- Estimated Dates
 - 1/1/2026 7/1/2027
- Project Progress
 - · 0%





Wastewater

HWY 84 Wastewater System Improvements Ph 3B

Project Summary:

• This project involves the installation of new wastewater lines within the Highway 84 Corridor to address capacity deficiencies in the existing residential wastewater infrastructure. The Phase 3B Project is designed to increase the collection system capacity and improve service reliability for the surrounding area. Phases 3A and 3B of the project have been completed, providing significant improvements to the system. The project is located along the Cotton Belt Trail, extending from Harris Creek Road to Old Lorena Road.

Status:

- Unidentified conflicts during design and bidding caused the project to go over budget.
- Budget
 - \$5,400,000
- Funding Sources
 - 61WW001304 WWIF
- Project Status
 - On Track

- Project Life to Date Expense
 - \$6,423,812.73
- Estimated Dates
 - 10/9/2023 10/15/2025
- Project Progress
 - · 100%





WMARSS

Central Plant Digester Cleaning

Project Summary:

• This project consists of the rehabilitation of the four existing anaerobic digesters at the Waco Metropolitan Area Regional Sewerage System Central Wastewater Treatment Plant (Central WWTP). The facility currently includes three primary digesters and one secondary digester, all constructed in 1981 and never previously cleaned or rehabilitated. The rehabilitation work is intended to improve the efficiency and capacity of anaerobic digestion process, enhancing volatile solids reduction performance without significantly impacting the plant's ongoing operations.

Status:

- In progress
- Budget
 - \$7,471,487
- Funding Sources
 - 62WM2001C TWM20, TWM21, TWM22, TWM23
- Project Status
 - On Track

- Project Life to Date Expense
 - \$7,666,030.46
- Estimated Dates
 - 10/15/2024 7/2/2027
- Project Progress
 - o 25%





WMARSS

North Interceptor Phase 1B

- Project Summary:
 - The North Interceptor Sewer Line replacement project upgrades a key sewer line that carries wastewater from southeast Bellmead and North Waco to the Central Wastewater Treatment Plant, improving system capacity and reliability. As part of the larger North Interceptor Wastewater Improvement Project, it supports future community development. Phase 1 includes emergency repairs and construction of roughly 15,360 feet of new 30" sewer and 12,800 feet of 6" water lines with all necessary components for a fully functional system.
- Status:
 - In progress
 - Budget
 - \$10,500,000
 - Funding Sources
 - 62WM2103 23 O&M, TWM21, TWM23, TWM24, WMARS24,
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$10,529,320.50
- Estimated Dates
 - 2/17/2025 2/12/2026
- Project Progress
 - 50%



WMARSS

Bull Hide WWTP Expansion

- Project Summary:
 - This project expands the Bull Hide Wastewater Treatment Facility to handle 4.0 MGD average and 16.0 MGD peak flows. Work includes new pump stations, headworks, treatment process trains, clarifiers, filtration, and UV disinfection systems. Additional upgrades improve solids handling, odor control, chemical feed, electrical systems, and site infrastructure.
- Status:
 - Project is currently in the bidding stage.
 - Budget
 - \$75,000,000
 - Funding Sources
 - 62WM2102 TWM22, TWM23, TWM24, TWM25
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$4,627,416.46
- Estimated Dates
 - 2/1/2026 1/1/2029
- Project Progress
 - · 0%





Drainage

Speegleville Drainage

- Project Summary:
 - This project constructs new drainage facilities to reduce flooding and improve stormwater flow along Speegleville Road. It includes a 37,000-cubic-yard detention pond, outfall structure, drainage channel, and culverts, along with 2,000 feet of wastewater and 1,000 feet of water lines. The work marks the first phase of a multi-phase improvement program for the Speegleville area from Highway 84 to the Middle Bosque bridge.
- Status:
 - Project has not begun. Contract was awarded on 9/16/2025
 - Budget
 - \$8,000,000
 - Funding Sources
 - 62WM2102 TWM21, TWM22, TWM23, TWM24, TWM25
 - Project Status
 - On Track

- Project Life to Date Expense
 - \$5,040,803.43
- Estimated Dates
 - 10/27/2025 11/1/2026
- Project Progress
 - · 0%



Summary

Department	Description	Project Number	Start Date	Completion Date	Budget	Expenses LTD
General Government			·	·		
Fire	Fire Station 8 Replacement	N/A	1/1/2025	8/31/2027 \$	1,078,403.00	\$ -
Facilities	Animal Shelter Kennel Improvements (Fire System)	20AS2201	9/1/2023	11/1/2025	1,999,196.00	1,949,195.65
Facilities	Fire Station 4	22FD2201	9/1/2023	11/1/2025	7,022,000.00	6,597,883.95
Facilities	Pet Circle Clinic & Surgery Center	13FA2408	7/16/2024	12/31/2026	5,100,000.00	4,696,262.00
Facilities	Bledsoe Miller STEAM Center	01CMO2101	8/14/2023	12/31/2025	13,831,565.00	12,115,695.02
Facilities	AC Marriott	64CS2202	2/5/2024	12/3/2025	1,049,000.00	993,249.66
Parks	Alice Martinez Rodriguez Park	320K2203	6/20/2023	11/30/2026	25,358,000.00	22,315,687.20
Parks	China Spring Park	32PK2102	6/20/2023	11/30/2026	7,169,000.00	3,982,926.05
Parks	Cottonwood Drainage Project 1 - Holes 4 & 5	32PK2401	5/1/2025	7/31/2026	1,548,000.00	-
Parks	Cottonwood Drainage Project 2 - Holes 5 & 6	32PK2401	5/1/2025	7/31/2026	1,364,000.00	-
Parks	Chapel Park Project	32PK2303	4/17/2025	8/1/2026	850,000.00	-
Parks	Austin Avenue Pocket Park Project	32PK2502	7/28/2025	1/1/2027	708,576.00	308,576.00
Streets	Bagby Avenue Reconstruction	18ST2203A, 60WA2110E, 61WW001330	2/5/2024	12/3/2025	7,083,732.00	8,077,517.20
Streets	Bridge Maintenance Program	18ST2210	10/1/2021	9/30/2026	1,996,670.88	1,991,985.30
Streets	Bridge Reconstruction Program	18ST2323, 18ST2213	10/1/2021	9/30/2026	6,451,941.36	837,867.23
Streets	Better Streets Waco Program - Rehabilitation	18ST2402	10/1/2024	9/30/2029	30,000,000.00	148.36
Streets	Better Streets Waco Program - Preservation	18ST2501	10/1/2023	9/30/2033	6,000,000.00	32,859.46
Streets	Chapel Road Capacity	18ST2306A	9/29/2022	9/29/2027	14,448,030.33	2,402.41
Selfsupprting Capital						
TIF	Downtown Redevelopment Project	01CM2401	10/2/2023	9/30/2029 \$	12,984,600.00	\$ 9,731,506.83
Airport	Rehabilitate Runway 01/19 Design & Construction	68AIR2501	9/1/2025	5/1/2027	13,200,000.00	690,462.00
Airport	Apron Reconstruction - Phase III	68GA2402	1/26/2025 1	1/31/2025	4,663,274.00	2,797,332.84
Zoo	Gibbon Lake Reconstruction Project	69ZO2401	8/1/2024	2/28/2026	1,600,000.00	748,818.12
Enterprise Utility Syst	ems					
Water	Old McGregor Ground Storage Tank	60WA2203	1/1/2026	7/1/2027 \$	8,800,000.00	\$ 655,574.62
Wastewater	HWY 84 Wastewater System Improvements Ph 3B	61WW001304	10/9/2023	10/15/2025	5,400,000.00	6,423,812.73
WMARSS	Central Plant Digester Cleaning	662WM2001C	10/15/2024	7/2/2027	7,471,487.00	7,666,030.46
WMARSS	North Interceptor Phase 1B	62WM2103	2/17/2025	2/12/2026	10,500,000.00	10,529,320.50
WMARSS	Bull Hide WWTP Expansion	62WM2102	2/1/2026	1/1/2029	75,000,000.00	4,627,416.46
Drainage	Speegleville Drainage	62WM2102	10/27/2025	11/1/2026	8,000,000.00	5,040,803.43



Questions & Discussion