

## WACO

# • CULTURE

# • Arts

• **P**ERFORMANCE

# **Sharing Progress**

Lisa Blackmon • Tom Balk • Fiona Bond









#### Why Invest in Culture, Arts & Performance?

- Leading quality of life indicator;
- Key characteristic of economically successful and sustainable communities;
- Vital for attracting and retaining talent
- Waco is losing economic impact of downtown performing arts programming (95% hemorrhage);
- Waco cannot grow performing arts capacity due to lack of suitable facilities;
- The arts are a powerful force for connection, shared experiences, unity and hope...and we need that.





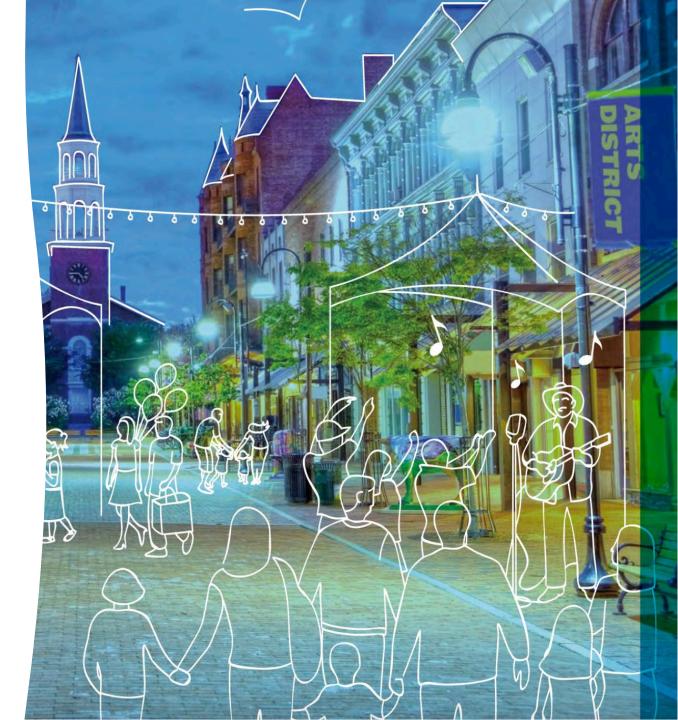
#### **Feasibility Study** Keen Independent Research

sept 2019 – feb 2022

- 1/ Is it feasible to build and sustain a PAC in downtown Waco?
- 2/ If feasible, what characteristics should a PAC have?
- 3/ What are the recommended next steps?

## **Key Findings**

- 95% of Waco population spends \$ to attend performing arts experiences in other cities;
- our community has Nationally and internationally recognized performing arts expertise that could be a major source of programming, identity and branding;
- steady growth in market and demand is projected across all performing arts disciplines;
- Several viable options for venue management.

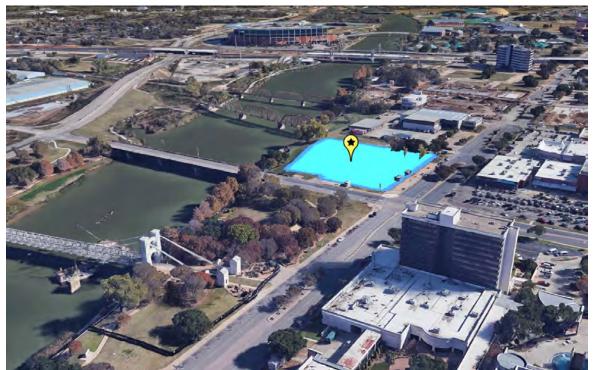


#### After Feasibility Study...

- Took recommendations and issued an RFQ for design/architecture firms
- Identified a viable site University Parks & Franklin Ave.
- Outstanding field of RFQ submissions

3 shortlisted firms competed in a design challenge (fall 2022)

- Design a riverfront performing arts center, optimizing this iconic location;
- 2,000 auditorium;
- "black box" (flexible) space;
- Digital media production/recording studio;
- Public visibility and pedestrian connectivity on all 4 sides;
- Food & beverage opportunities;
- Parking and loading ease;
- Quality, Internationally "breakthrough" facility.



### **OMA** selected

- City contracted with CW to manage design process
- OMA is a leading international partnership practicing architecture, urbanism, and cultural analysis.
- renowned for incredible range of high quality, high impact architectural projects across the World
  - CCTV Headquarters in Beijing
  - Quatar National Library
  - Seattle Central Library,
  - Casa da Música in Porto,
  - Fondazione Prada in Milan.
- Project working group met regularly to
  - refine the renderings
  - Update cost analysis
  - and prepare material to share.



### Jason Long, OMA

- Jason Long: Master in Architecture (Harvard 2004)
- Based with OMA since 2003, NY office since 2007
- Specializes in cultural projects
  - Quebec National Beaux-Arts Museum
  - Wyly Theatre in Dallas
  - Faena Arts Center (Miami)
  - Marina Abramovic Institute in Hudson, New York



General Conta

























#### Location & Development Context

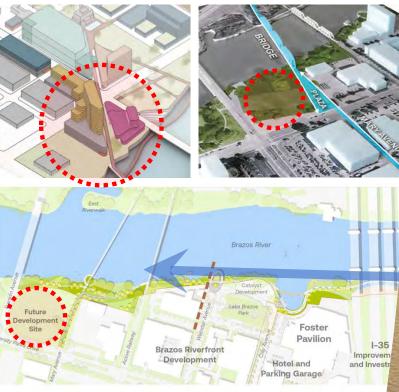
CAP Project is part of a wider portfolio of downtown and riverside infrastructural development

It serves as a vital intersection for many downtown visions

Could be considered the *Heartbeat Project* 









#### Philanthropic Analysis CCS Consulting Services

9/5/23 Council approved contract with CCS to conduct philanthropic analysis

- **Goals:** Analyze and advise on philanthropic components for the CAP project; Socialize stakeholders on the value proposition of building the CAP; Build an advisory committee who will drive and champion the process; Identify fundraising ability of our community; Develop a preliminary fundraising plan.
- 9/19/23 Project kick off
- 10/13/23 First meeting with community stakeholders
- March 2024 Anticipated Return to City Council with findings on local market capacity

