The City of Waco Downtown Development Project

10.17.2023



Tom Balk, Director of Strategic Initiatives Lisa Blackmon, Assistant City Manager Jeremy Pesina, Economic Development Analyst



AGENDA

- Project Area and Opportunity
- Gensler Study and Conceptual Plan
 - Key Public and/or Public-Private-Partnership Facilities Identified
- Current Action Items
 - Master Developer Request for Qualifications
 - Market Study
 - Survey and Environmental
 - Project Story Map
- Timeline and Next Steps

Hold place for ASL interpreter, delete before presentation.

PROJECT AREA & OPPORTUNITY



- More than 60 prime acres in the heart of Downtown
- River views and parkland proximity
- \$2 billion Development Opportunity
- Decades in the making, with many collaborators
- Heartbeat of a Regional Economy

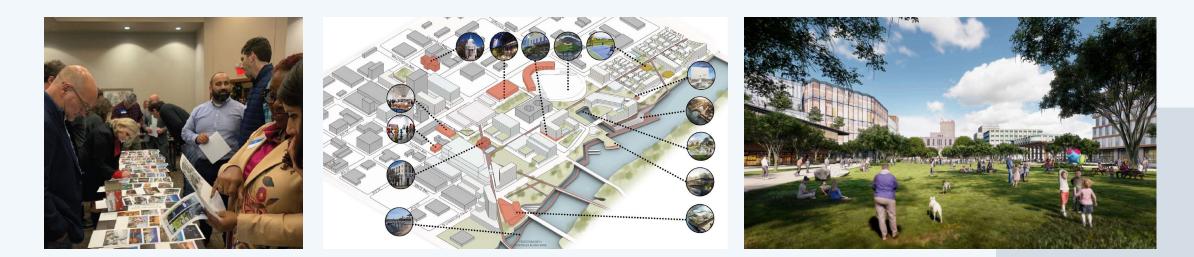


PROJEC SITE

Hold place for ASL interpreter, delete before presentation.

GENSLER STUDY & CONCEPT TIMELINE

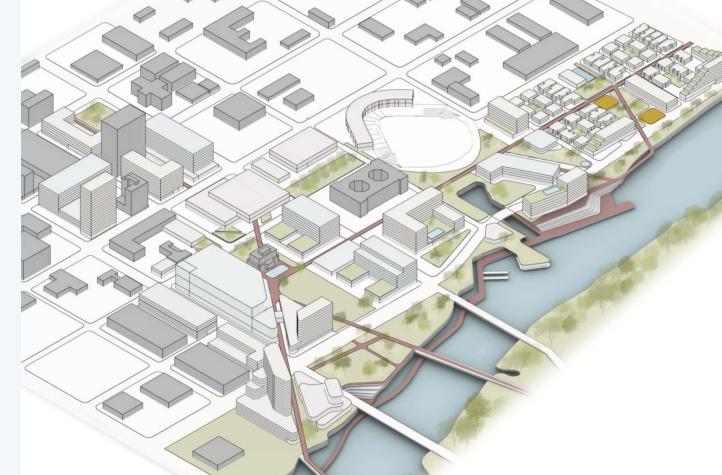




GENSLER STUDY & CONCEPT FINDINGS

VISION: Activated downtown both day and night with diverse events and businesses that creates a pedestrian friendly destination for all ages.

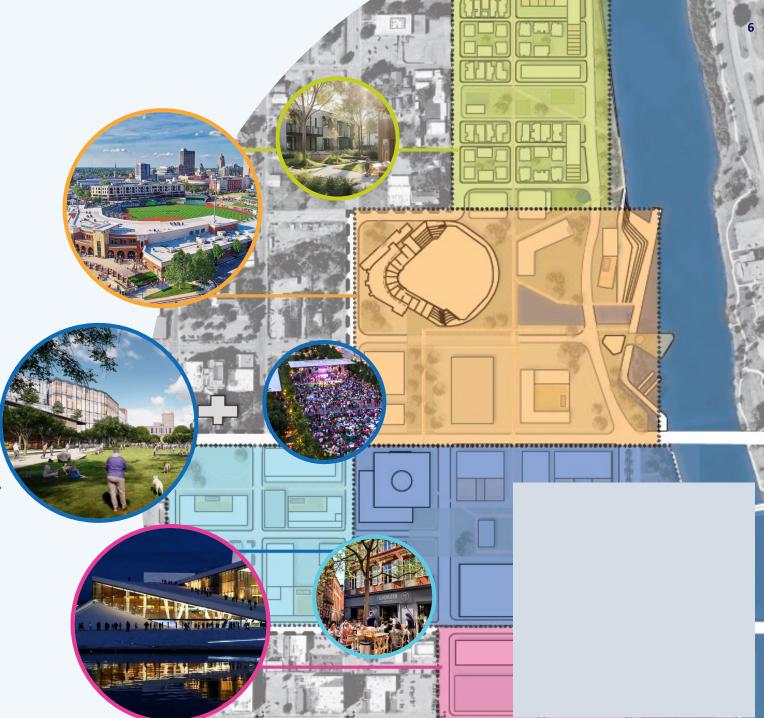
- Embrace Waco's own unique character and the Brazos River
- Vibrant street life and year-round entertainment are essential
- Must be equally inviting to all residents and visitors

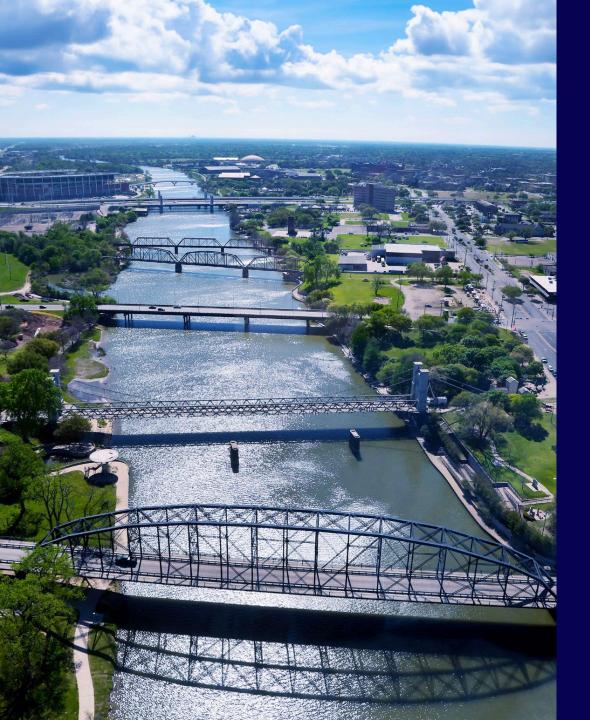




GENSLER STUDY & CONCEPT PUBLIC/P3 FACILITIES

- Convention and HQ Hotel
- Activated Great Lawn, anchoring outdoor events and pedestrian
- Baseball Stadium (Multi-Purpose) & Surrounding Mixed Use
- New "City Hall" Complex
- Performing Arts Center





CURRENT ACTION ITEMS

RFQ / Market Study / Survey

Hold place for ASL interpreter, delete before presentation.

MASTER DEVELOPER REQUEST FOR QUALIFICATIONS



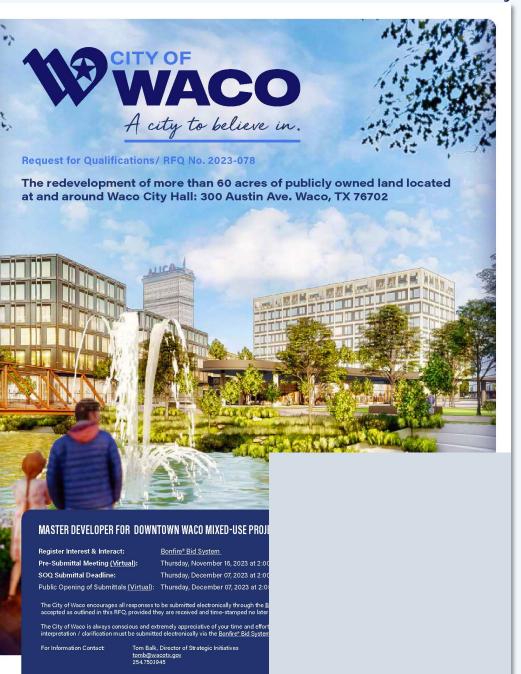


- Previous, smaller efforts relied on a Request for Proposals, as recently as 2015 (Heritage Square)
- Scale and exceptional location of the 60 acres afford Waco an opportunity to market the project widely and secure a team with values and capabilities that fit the project best
- Should the City choose to do so, a single master developer team could be engaged for the entire project area to ensure continuity of vision over the numerous phases.



MASTER DEVELOPER REQUEST FOR QUALIFICATIONS

- RFQ Issued Friday, October 13
- Strategically markets Waco's opportunity by providing resources that anticipate information needs
- Allows submitters 8 weeks to prepare Statements of Qualification addressing: past work, design and sustainability approach, public/municipal experience, financial capacity and prior funding models, quality of team, and references.
- Evaluation of proposals for subsequent recommendation will be performed by leadership representatives across many working groups.



MASTER DEVELOPER REQUEST FOR QUALIFICATIONS

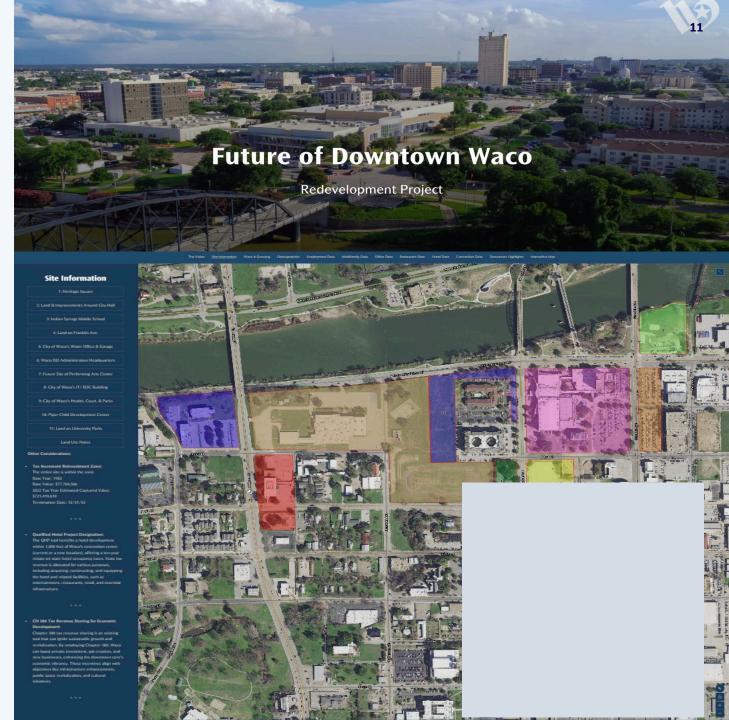


- Finalist Interviews take place the first week of January, undergoing evaluation by the same staff scoring team
- Presentation of Finalist(s) to City Council follow on January 9, 2024
- City Council authorization to enter into a Pre-Development Agreement is anticipated for the January 16, 2024 City Council Meeting

INTERACTIVE PROJECT TOOL **STORY** MAP



- Excels at quickly orienting interested ٠ development teams into Waco's Project and Vision
- Provides key information resources •
- Anticipates economic data and mapping • needs
- Interactive map to highlight adjacent • attractions, developments, and plans



MARKET ANALYSIS HUNDEN PARTNERS



Provides Thorough Analysis of our Key Public / P3 Elements:

Baseball Stadium Concept | Convention Center and HQ Hotel | Mixed-Use Concepts

- Evaluates the feasibility of development based on the current market demand
- Forecasts viability of the project
- Highlights opportunities and pitfalls
- Proactively obtaining this information helps speed the planning process and further supports attracting qualified developers
- ➢ 3-5 month process

MARKET ANALYSIS HUNDEN PARTNERS



Respected leaders in research and advisory services supporting economic development, tourism development, and destination real estate development.

- Strong reputation across sectors
 - MLB, MiLB, Private Developers, and Municipal
- Project Experience in every category, at a wide range of scales
- Waco's project attracts the direct involvement of Executive Team, led by CEO Rob Hunden





PROPERTY SURVEY WALKER PARTNERS

- Topographic survey services
- Boundary verification
- 5-7 month process
- Proactively obtaining this information helps speed the planning process and further supports attracting qualified developers



TIMELINE & NEXT STEPS



TASK / PROCESS	2023 OCT	2023 NOV	2023 DEC	2024 JAN	2024 FEB	2024 MAR	2024 APR	2024 MAY	2024 JUNE	
RFQ										
Submittal Prep										
Scoring & Interviews										
Pre-Dev. Agreement										
Collab. & Negotiation										•••••
MARKET STUDY										
Conv. & Stadium										
Mixed-Use										
SURVEY										
Topo & Boundary										

Hold place for ASL interpreter, delete before presentation.

THANK YOU.

Hold place for ASL interpreter, delete before presentation.