Waco Downtown Implementation Strategy

Project Overview



December 21, 2021

Agenda

- Project Overview
- Study Area
- Project Focus Elements
- Stakeholder Engagement
- Schedule
- Questions



Project Overview

- Kimley-Horn requested to assist the City in preparing an action-oriented implementation strategy for Downtown improvements
- Focus of the plan will be on "implementation"it will *not* be a plan for the shelf
- ► The plan will focus on:
 - Integration with existing initiatives including East Waco/Bridge Street Improvements, Suspension Bridge, Riverfront/Pavilion, Magnolia, Austin Ave.
- ► The plan will build upon previous studies and current stakeholder feedback





Study Area





Project Focus Elements

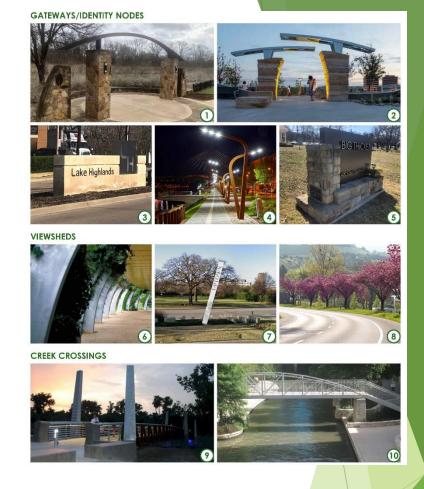
- Visioning/Theming
- Streetscape Planning/Design
- Pedestrian Mobility
- Parking
- University Parks Drive Development Support
- Implementation





Project Focus Elements Visioning/Theming

- Theming (built on analysis of existing historic, cultural, architectural, and natural conditions)
 - ▶ Vision Statement / Project Goals
 - Documentation of existing context
 - Alternative Design Themes
 - Preferred Design Theme





Project Focus Elements Streetscape Planning / Design

- Streetscape Framework Plan
- Final Streetscape Elements (Kit of Parts)
- Prototypical Streetscape Enlargement Plans





Project Focus Elements Pedestrian Mobility

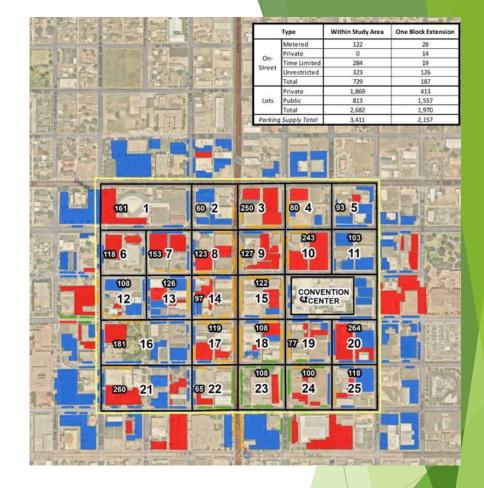
- Existing pedestrian mobility analysis
 - Pedestrian safety / risk analysis
 - Missing sidewalks / ramps
 - Distance between crossings
 - ► Traffic volumes
- Pedestrian toolbox to address safety issues
- Overall pedestrian implementation strategy





Project Focus Elements Parking

- Existing parking inventory
 - **▶** Location
 - Private/public
 - ► Restrictions
 - **▶** Utilization
- Parking forecast
- Overall parking strategy





Project Focus Elements University Parks Drive Development Support

- Support City with review / recommendations related to Pavilion Development
 - Meetings with Baylor and Developer
 - Site access review and recommendations
 - ► Parking review and recommendations
 - Additional support as needed by City



Project Focus Elements

Implementation

- The primary focus of this project will be on implementation of catalytic infrastructure projects
- ▶ Plan will include:
 - Project prioritization
 - Implementation matrix and strategy with tools for:
 - Program tracking
 - ► Annual reporting
 - ► Guidelines for updates

	ACTION ITEM	RESPONSIBLE PARTIES	TIMING	RELATIVE PUBLIC SECTOR COST	STRATEGIC CATALYST AREAS	PRIORITIES ADDRESSED									
D	DOWNTOWN REVITALIZATION														
	Kerrville Character														
D1	Create a "living room" for the community and a "front door" for visitors—a full- service destination that attracts anchor uses and increased residential and mixed- use development														
D1.1	Proactively address code enforcement issues in the Downtown area	City	S and ongoing	\$-\$\$	1	Q, D, T									
D1.2	Develop a Downtown urban design/streetscape plan that accommodates wider sidewalks, outdoor gathering spaces, street trees and landscaping (such as at the corner of Earl Garrett and Water Street), lighting, signage, street furniture and other pedestrian-friendly amenities	City with consultant assistance	S	\$\$	1	Q, D, T									
D1.3	Ensure that the streetscape plan accommodates outdoor/patio dining, including the use of right-of-way where feasible subject to the required easements	City with consultant assistance	S	\$\$	1	Q, D, T									



Stakeholder Involvement

- Specific Stakeholder Involvement Plan will be developed for this project
- Primary Engagement will be with Stakeholder Committee
 - Anticipated to be made up primarily with members of PID Board
 - Could also include stakeholders from East Waco, Creative Waco and others
- Seven monthly meetings planned with the Stakeholder Committee



Stakeholder Involvement

- ► A robust online presence is planned for general public involvement for feedback on:
 - Discovery Phase Online survey and interactive mapping
 - Master Plan Element Phase Online boards for public feedback related to concepts
 - ► Implementation Phase Draft Plan will be available for online review and comment
- Social media posts (content for two per month) will be prepared
- A Community Open House will occur at the end of the project





Preliminary Schedule

Month	Jan			eb	Ma		Арі		May		Jun		Jul		Aug		Sep	
Work Week Beginning (Shading Indicates Weeks with Holidays)	3	10 17 2	24 31	7 14	21 28 7	14 21	1 28 4	11 18 2	25 2 9	16 2	3 30 6	13 20 2	7 4 11	18 25	1 8	15 22	29 5 1	2 19 26
TASK 1 - PROJECT MANAGEMENT AND STAKEHOLDER ENGAGEMENT							p				0 10 0	p						
1.1 - Create Project Management Plan			Team Ir	etro /	issues/Op	ne / Alf	Pref Vis	ion/Them	re/	D.	edestrian /	Dorking			Final			
1.2 - Develop Public Involvement Plan			Discov	rery	Vision/Th	nemes	Policy	Peer Rev	Street	scape	Foreca	st I	mplement	ation	Plan	\Box		
1.2.1 - Stakeholder Committee Meetings (7)	\top		*		•			★	4	7	*		★		*			
1.2.2 - Online Presence					^													
1.2.3 - Public Meeting	\top														★			
1.3 - Project Management and Coordination															_^			
TASK 2 - DATA COLLECTION AND DISCOVERY																		
2.1 - Data Collection Request																		\Box
2.2 - Review of Documents and Plans																		
2.3 - Inventory Existing Conditions																		
2.3.1 - Existing Parking Inventory																		
2.3.2 - Existing Streetscape Design Precedents Inventory																		
2.4 - Inventory, Issues and Opportunities Maps/Evaluations																		
2.5 - Policy Review																		
2.6 - Best Practices Peer Review																		
TASK 3 - VISION AND GOALS																		
3.1 - Preliminary Program Vision/Themes																		
3.1.1 - Alternative Project Vision Statements																		
3.1.2 - Alternative Design Themes																		
3.2 - Preferred Program Vision/Themes																		
3.2.1 - Preferred Project Vision Statement																		
3.2.2 - Preferred Design Theme																		
TASK 4 - STRATEGIC IMPLEMENTATION PLAN ELEMENTS												54.						
4.1 - Streetscape							4					-						
4.1.1 - Streetscape Framework Plan																		
4.1.2 - Final Streetscape Elements																		
4.1.3 - Prototypical Streetscape Enlargement Plans																		
4.2 Pedestrian Mobility																		
4.3 - Parking Forecasting																		
TASK 5 - IMPLEMENTATION STRATEGY																		
5.1 - Development of Project List																\perp	\perp	$\perp \perp \perp \mid$
5.2 - Project Review & Prioritization	\perp																	
5.3 - Action Matrix and Strategy																		
5.4 - Summary Document																		
5.5 - Adoption																1		
5.5.1 - Plan Commission Recommendation (1)																*		
5.5.2 - City Council Briefing/Adoption (2)																	*	*
TASK 6 - UNIVERSITY PARK DRIVE SUPPORT						-												
6.1 - Coordination and Support																		
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Questions?

